	Civil Servants								Contractors								Combined CS & Contr Workforce							
	94	95	96	97	98	99	Diff	Diff	94	95	96	97	98	99	Diff	Diff	94	95	96	97	98	99	Diff	Diff
							99-98	99-94							99-98	99-94							99-98	99-94
ARC	47	42	43	42	36	33	- 3	-14	23	20	15	15	11	14	3	- 9	70	62	58	57	47	47	0	-23
DFRC	12	14	15	16	16	17	1	5	2	3.5	5	7	9	9	0	7	14	17.5	20	23	25	26	1	12
LaRC	48	41	41	42	33	33	0	-15	15	4	4	4	4	4	0	-11	63	45	45	46	37	37	0	-26
GRC	40	34	36	31	32	32	0	- 8	20	24	24	23	25	25	0	5	60	58	60	54	57	57	0	- 3
Code R	147	131	135	131	117	115	- 2	-32	60	51.5	48	49	49	52	3	-8	207	182.5	183	180	166	167	1	-40
R Difference							-1.7%	-21.8%							6.1%	-13.3%							0.6%	-19.3%
GSFC	75	67	63	53	56	56	0	-19	40	24	27	24	27	30	3	-10	115	91	90	77	83	86	3	-29
HQ (HAD)	37	32	31	26	23	25	2	-12	0	0	10	7	9	8	- 1	8	37	32	41	33	32	33	1	- 4
GSFC/HAD	112	99	94	79	79	81	2	-31	40	24	37	31	36	38	2	- 2	152	123	131	110	115	119	4	-33
G/HAD Difference							2.5%	-27.7%							5.6%	-5.0%							3.5%	-21.7%
HQ Policy	34	29	26	24	25	24	- 1	-10	0	0	0	0	0	0	0	0	34	29	26	24	25	24	-1.00	-10.00
HQ/BF Difference							-4.0%	-29.4%															-4.0%	-29.4%
MSFC	71	64	68	78	81	78	- 3	7	0	0	0	3	4	17	13	17	71	64	68	81	85	95	10	24
JSC	65	58	58	54	51	54	3	-11	12	12	12	10	14	18	4	6	77	70	70	64	65	72	7	-5
KSC	39	42	38	38	50	46	- 4	7	0	0	0	0	0	0	0	0	39	42	38	38	50	46	- 4	7
SSC	20	18	16	16	16	19	-4	-1	7	3	3	3	3	6	3	- 1	27	21	19	19	19	25	6	-2
Code M	195	182	180	186	198	197	<u> </u>	2	19	15	15	16	21	41	20	22	214		195	202	219	238	19	24
M Difference	173	102	100	100	170	177	-0.5%	1.0%	17	13	13	10	21	41		115.8%	21.	177	173	202	217	230	8.7%	11.2%
w birrerence							-0.5%	1.0%							93.2%	113.8%							0.7%	11.2%
NASA Wide	488	441	435	420	419	417	- 2	-71	119	90.5	100	96	106	131	25	12	607	531.5	535	516	525	548	23	-59
NASA Difference							-0.5%	-14.5%							23.6%	10.1%							4.4%	-9.7%
							2.070										1							,

Staffing Changes from 1998 to 1999

NASA Wide: 4.4% increase in total Financial Management Divison (FMD) workforce

- 0.5% decreaseNASA wide in FMD Civil Servant workforce
- 23.6% increase in NASA wide in FMD contractor workforce

Code R Centers: .6% total increase in FMD workforce

- 1.7% reduction in Civil Servant workforce
- 6.1% increase in Contractor workforce

GSFC & HQ (HAD): 3.5% total increase in FMD workforce

- 2.5% increase in FMD Civil Servant workforce
- 5.6% increase in FMD Contractor workforce

HQ (Code BF): 4.0% total decrease in FMD workforce

Code M Centers: 8.7% total increase in FMD workforce

- .5% decrease in FMD Civil Servant workforce
- 95.2% increase in FMD Contractor workforce

Staffing Reductions Achieved from 1994 to 1999

NASA Wide: 9.7% total reduction in Financial Management Divison (FMD) workforce

- 14.5% reduction NASA wide in FMD Civil Servant workforce
- 10.1% increase NASA wide in FMD contractor workforce

Code R Centers: 19.3% total reduction in FMD workforce

- 21.8% reduction in Civil Servant workforce
- 13.3% reduction in Contractor workforce

GSFC & HQ (HAD): 21.7% total reduction in FMD workforce

- 27.7% reduction in FMD Civil Servant workforce
- 5.0% reduction in FMD Contractor workforce

HQ (Code BF): 29.4% reduction in FMD workforce

Code M Centers: 11.2% total increase in FMD workforce

- 1.0% increase in FMD Civil Servant workforce
- 115.8% increase in FMD Contractor workforce